

CHAPTER EIGHT

1976-1977

The Association's seventh President was Polly Sandkulla. She had three main goals: 1) To provide positive leadership to strengthen the role and influences of the elected and appointed officials. 2) To increase the Association's membership services, strengthen the Guidelines and provide additional opportunity for training and development, and 3) To develop a model for recreation and park agencies to work in consortium to better utilize land, equipment, and people to decrease competition and conflict, and to avoid duplication of services.

Polly announced six methods through which to implement these goals. First, the short communication of the President each month. Second, two Board meetings will be held annually. Two weeks before the Board meetings each board member would send a report to all other members. Monthly reports would be sent to the President and to the appropriate CPRS committee to provide a closer relationship. The standing rules and by-laws would be followed carefully. Finally, the Association would try to cut expenses due to the present economic situation of cities, counties, states and the nation generally.

About-to-be Past President Mary Hernandez called the General Membership Meeting to order on February 28, 1976 at 8:15 a.m. in the State Room at the Cosmopolitan Motor Hotel in Sacramento. The Membership approved the By-law changes which the By-law Committee had been working on over the past year. These included: Article II, Section 2, paragraph B; Article III, Section 4, the last sentence of Section 11; and Article I of the Standing Rules and policies (See Appendix).

The Nominating Committee Chair presented the Committee's slate of officers, Board Members and Directors to the Membership for their approval. The Membership voted to unanimously elect the slate as presented.

There was a discussion over current issues and legislation which included:

- 1) A statement that the Association should adopt policies regarding land use and to begin to determine how commissioners could best deal with this issue.
- 2) A statement that counties were not getting their fair share of monies available through the State Bond Issues.
- 3) A statement that school districts were having financial difficulties, and that Park and Recreation agencies should purchase their equipment and property, and
- 4) That community colleges have facilities that Park and Recreation agencies could utilize.

Some of the members of the Board pointed out that the Association was influential in the parks and recreation area and should publically state these concerns as did the League of California Cities. A Committee of Issues and Actions would be formed to develop the conceptual framework. The Guidelines editor suggested that it could carry information regarding these issues. A motion made and carried that an Issues and Action Committee be appointed to develop position papers to present to the Association for action.

The meeting was then turned over to President-Elect Polly Sandkulla, who stressed the importance of the training session for new commissioners and urged them to attend it.

Polly reported in the July Presidential Newsletter that all members would be receiving the Leisure Lines as part of the new contract. Leisure Lines, CPRS's newsletter, would be filled with legislative news and CPRS data.

As to the Issues and Action Committee, it would be set up to 20 commissioners. The Committee could be divided into sub-committees; each would be chaired by a past president who would suggest a mode of action at the next Conference.

On September 20, 1976 the Training Committee submitted its quarterly report. There were two areas of particular concern; budget and direction. The fees, \$14.00 per Association member and \$20.00 for non members, were providing sufficient income to keep the committee solvent. A combination of inflation and travel were affecting the Committee. Where extensive travel was required, the workshops do not break even. Where travel is not required then the income is substantial.

Bob Banes, chairman of the Committee, suggested that the Association should begin to consider its role in training. The advisory workshop was successful for city commissioners, but special district people had indicated a strong dissatisfaction with its content. Banes believed that the success of the workshop would be short-lived unless some direction came from the Board.

President Polly Sandkulla called the Mid-year Board Meeting to order on October 2, 1976 at 10:00 a.m. at the San Francisco Airport Hilton. After the Treasurer gave his report, the Board gave several suggestions to help clarify the financial report. A new format would be developed to include mini-sessions and/or work sessions at the conference for budget and financial reporting.

The discussion of the Honorary Life Membership followed. A motion made and carried that an attempt should be made during budget negotiations with CPRS to include funds for Honorary Life Memberships in the CPRS budget and not in the

CAPRCBM miscellaneous funds. The Board stated that its understanding of the Association award of an Honorary Life Member extended to the privilege of continuous voting membership in the CAPRCBM upon payment of the annual dues of \$15.00, and without having to meet the normal membership requirement of serving on a commission or board. It was unanimously agreed that someone be appointed to define the meaning of the Honorary Life Member and set up rules governing its award and privileges.

The Policy Handbook Committee reported that 25 letters were sent out to Officers and Board Members requesting descriptions and responsibilities of their jobs. Most have responded. These responses, along with other information, would be assembled in folders at the annual Conference for the next two years with an update. A motion made and passed to empower the Committee to assemble "job descriptions and responsibilities" folders at a cost not to exceed \$30.00.

The Training Committee requested some direction from the Board with the following suggestions: 1) An investigation into the feasibility of employing, on a contractual basis, a professional person to work with the Committee. 2) Bob Banes should be solicited for his ideas on employing professional services or any other techniques that could be used to improve the program, and, 3) The Committee be requested to provide the Board with a financial accounting or statement of the training program to date.

The Board voted to negotiate an "Evergreen" contract for the Guidelines with the cost and other pertinent information to be reviewed at the Mid-year Board Meeting.

The Legislative Committee made a motion that the Board strongly endorses proposition 2, the Nejedly-Hart State, Urban, and Coastal Park Bond Act of 1976, on the November Ballot. The motion passed.

In Polly Sandkulla's last presidential letter she reported that "Evergreen" contract with CPRS had been signed with renewed approval by the board (See Appendix).

The Training Committee, on February 14, 1977 submitted its annual report in which it reviewed the progress on the goals it had set forth. Objective one, to conduct a training program for the president, was completed during the Sacramento Conference. The second objective to conduct four advisory commissioner workshops was attained. In addition there was also one effective group action and one goal setting workshop conducted. The third objective of developing a self-help program started but was cancelled when the Committee Chair resigned. The fourth objective

of developing a resource center also fell victim to the resignation. The fifth objective of being available to conduct programs upon request was accomplished as two requests were received and honored.

The Training Committee reported that committee activity had been for the most part an individual effort rather than a committee effort. Several reasons can be accountable for this: Time, resources, limited agency support, the discouraging marketing effort to "sell" the programs, and the barrier of distance were some of the reasons.

Bob Banes suggested an interim alternative to rebuild the Committee structure. The Committee, ideally, would be split with a group in the north and a group in the south, each meeting independently but working on common goals. The primary function for the Committee would be to determine what training was needed for board and commission members, to arrange for the training, to provide an information center, and to serve as an advisory group in the development and promotion of training programs.

Polly Sandkulla, in her annual report, listed the accomplishments of her 1976-1977 administration. A Policy Handbook program has started. The "Evergreen" contract was signed for the 1977-1978 year. The Membership has grown by 20 agencies. The By-laws have been reworked and reprinted.

The CPRS/CAPRCBM contract was signed, with agreements reached as follows: Each member to receive six copies of Leisure Lines, three copies of Guidelines, one free mailer, and CPRS to keep CAPRCBM records, financial statements, and membership information. An Association historian has been appointed. There have been more training workshops than ever before, with excellent attendance. Association representatives attended the Governor's Conference on Urban Parks, NRPA Conference, all CPRS Board Meetings, South Region Institute, and the Bay Area Commissioners Council.

OFFICERS AND DIRECTORS

1976-1977

President	Polly Sandkulla	San Mateo County
1st Vice President	Thomas Cooper	Huntington Beach
2nd Vice President	David Nigel	San Bruno
Secretary	Virginia Hinkle	Pacifica
Treasurer	Jerry Seibert	Temple City

Directors

to 1979	Jack Rahilly Cora Ruiz Bill Jardine Albert Lopez	Merced Commerce San Leandro Los Angeles County
---------	---	---

to 1978	Eleanor Mutto Robert Magnus Betty Stanovich Joseph Zelenka	San Bruno Santa Barbara County Rolling Hills Sunnyvale
---------	---	---

to 1977	Lois Carr Marlin Pound Elsie-Mae Thompson Donna Rogers	Tustin Livermore Fullerton South El Monte
---------	---	--

AWARD RECIPIENTS

1976-1977

Outstanding Commissioner/Bd. Member	Juliet Kraeger	Corte Madre
Honorary Life Member	Everett Greenberg	Temple City
Professional Award	Howard Homan	Carson
Organization Award	Hayward Area Shoreline Planning Agency	
Special Award	Hayward Area P & R District	

CHAPTER NINE

1977-1978

The 29th California and Pacific Southwest Recreation and Park Conference was held from February 25 to March 1, 1977 at the Disneyland Hotel in Anaheim. The Board of Directors meeting, which was held February 25, was called to order by President Polly Sandkulla at 7:30 p.m. in the Magnolia Room of the Hotel. Polly then gave her report on the Association's accomplishments during the past year which included: policy handbooks, the "Evergreen" contract, and a membership growth of 30 agencies.

The Issues and Action Committee then discussed its position statements prepared for presentation to the membership. Two completed position papers were presented for possible action by the Board. The first position paper was, "Community Education-Recreation's Friend or Foe?" by Bob Banes, who recommended that the Association support his paper. After considerable discussion, a motion was made that the Association's position on community education be as follows: community education can be an added resource to park and recreation agencies if viewed positively rather than seen as a competitive threat. It was recommended that CAPRCBM urge its members to support the concept of community education and total use of school complexes for community betterment, to collaborate and cooperate with school personnel to further the cause of recreation, to take a leadership role in the development and education of community advisory committees when a community school project is adopted, and to develop plans to eliminate duplication and competition through coordination of planning, programming and level of service within the community. The motion passed.

Howard Welinsky presented the second position paper entitled, "A Proposal for an Expanded Role by CAPRCBM Regarding State Legislation." Howard pointed out that the Association's By-laws permit legislative involvement as outlined in his position paper and urged favorable consideration. A motion was made and unanimously approved that this position paper be accepted and be made part of the policy of CAPRCBM.

President Sandkulla commented on the election process and expressed the need for improvements in the manner in which Board Members are elected to include multiple nominees for each office, that names and affiliations be presented in writing and that secret ballots would be used. She suggested a committee be

appointed to study the matter and present recommendations to the Board at the Mid-year meeting.

There was a report on the activity of NRPA-CBM and a motion was made to petition NRPA to recognize CAPRCBM as an official recreation organization for the State of California. The motion passed.

The By-laws Committee proposed that Article III, Section 4 of the By-laws be amended to read; "An agency may have only one Officer and one Director serving from the same agency on the Board." The motion passed.

Newly installed President Tom Cooper, called the new Board of Directors meeting to order on February 27, 1977 at 8:30 a.m. in the Magnolia Room of the Disneyland Hotel.

The Secretary polled the Board Members as to their desires for CAPRCBM business cards. The response was positive and a motion made that the Association pay for the creation of the initial plates for business cards to which member's name could be added for printing individual cards. The members would pay for the cost of the cards. The motion was amended that the Association pay for the business cards for the six officers which was carried. An amendment to the amendment that cards be purchased for both Officers and Board Members died for lack of a second.

The Association's brochure was then discussed and it was agreed upon that a quote by John Muir would be included in the new one. Dates of the Guidelines publications and dates of important meetings would be included in the brochure.

The Board voted that the custodial duties of the policy handbook would gradually shift from the Second Vice President to the Secretary.

The Treasurer discussed disbursement procedures and pointed out that the \$150.00 committee operation allocation has not been spent in the past. Some members commented on the inconsistencies in accounting procedures and suggested that the Finance Committee review it and report back. A motion was made and carried that the Finance Committee develop a master budget which reflects all sources of income and expenditures for presentation to the Board.

The Awards Committee noted that many members have suggested publicizing the achievements of all award nominees, not just the winners. Certificates for all were discussed and the possibility of notifying agencies of their nomination was mentioned. A motion was made that the Awards Committee established a policy to include: 1) Notification to all nominees for awards, 2) Invitation (at no cost to CAPRCMB) to the awards ceremony, and 3) notification to the nominee's

local press and to CPRS newsletter. The motion passed unanimously.

The By-laws Committee announced that its goal that year was to suggest changes in the By-laws which would strengthen grass roots emphasis, avoid nepotism and provide needed cleanup in several areas.

Honorary Life Membership cards were discussed and was agreed that a committee would be formed to find ways to implement this suggestion.

The Quarterly Board Meeting took place on May 21 at 10:50 a.m. in Fresno. President Tom Cooper reported on the CPRS Board Meeting, which he attended on May 6 and 7. CPRS brochure, which caused some confusion about the category of Commissioners/Board members of CPRS versus membership in CAPRCBM. A motion was made that the Association formally request CPRS to either remove the existing C/BM category or replace it with a non-voting membership. The motion carried unanimously.

The Program Committee presented a letter from the CPRS Program Planning Chairman inviting the Association to participate in training sessions at the 1978 conference. There was considerable discussion as to the worth or participation in such programs. A motion was made to communicate to CPRS the Association's desire to participate with the details to be worked out between the CPRS Conference Planning Committee and the CAPRCBM Training Committee. The motion passed.

A letter from Bob Banes regarding the retirement of Ed Van Pelt was noted by President Cooper and it was the consensus of the Board that Ed received the Association's certificate of recognition.

The Secretary reported the cost estimate for business cards. It was more than double the amount expected and he requested that the matter of supplying cards to the officers and maintaining a plate so that others could purchase cards be dropped. A motion was made and passed to leave the purchasing of business cards up to the individual.

The Awards Committee reported that there was a lack of photographs of the 1977 Conference and that an attempt would be made to extract pictures from existing negatives to distribute to Awardees.

The By-laws Committee brought to the board several proposals and asked for Board direction concerning each. The proposals were:

- 1) Article III, Section 4, line 2 to read, "the Immediate Past President and 14 directors, one from each of the fourteen CPRS districts, these directors to be nominated and elected by CAPRCBM members in each district," and delete lines 3 and 4.

It was felt that this would increase CPRS/CAPRCBM interplay by promoting concurrent professional/lay person meetings. Several members expressed concern that the Association would not be able to find enough committed individuals in all 14 districts. The Board decided that this should be further developed by the By-laws Committee and presented at the Mid-year Board Meeting.

- 2) Change Article III, Section 4, line 6 to read; "No more than one person from an agency may serve concurrently as a director."

This change would reflect wording in earlier by-laws and current practice and would be consistent with section 11. The By-Laws Committee felt that this change was necessary because the most recent by-laws which allowed concurrency was typed incorrectly. The Board asked the committee to investigate this further and report back.

- 3) Change Article III, (various sections) to; (a) create the office of Secretary-Treasurer, a two year term with a stipend, (b) require the President to serve as both First and Second Vice President, (c) require all officers to have previously served as either directors or committee chairman, (d) require competitive slates of officers and directors, and (e) create the office of President-elect as per CPRS practice.

The Board asked the committee to further investigate these changes and report back.

- 4) Article V, Section G, Standing Rules should be changed to reflect the fact that we have 20 standing committees not 6. The committee was asked to present this for action at the mid-year board meeting.

The President reported that the NRPA representative wrote to say that there was no new activity and that there was still some confusion regarding CAPRCBM section status.

President Cooper indicated that it would be the function of both the North and South Region representatives to identify a commissioner from each CPRS District to create a better liaison between the two Associations. Tom has already wrote to both

of CPRS's Region Representatives expressing the Association's desire to have their cooperation in this matter and to encourage CPRS District Representatives to meet with and report their activities to the Association's Regional Representatives.

The Training Committee reported that two workshops had to be cancelled for lack of attendance, possibly because they were scheduled during the Spring break.

On May 27, 1977, President Cooper received a letter from Bob Banes on CAPRCBM's affiliation status with NRPA. Bob had brought up the subject at the NRPA Board of Trustees meeting on April 23 in Del Rey Beach, Florida. After much discussion the Trustees voted to accept CAPRCBM as an affiliate of NRPA, predicated upon the completion of a formal application. The board waived the requirement of Association member signatures on a petition.

Bob recommended that Tom also follow up with the Pacific Southwest Regional Council for recognition as the Commissioner and Board Member affiliate, and arrange for seating as a member on that council, CAPRCBM President and four designated representatives.

Bob Banes informed Tom Cooper that he received NRPA's By-laws and Article IX which outlines the procedures for affiliation status. With the petition requirement waived for the Association, there were several steps taken in order to complete the affiliation; a copy of the Association's documents, list of Officers and members and a \$100 annual dues.

On August 8, Tom Cooper sent to Thad Studstill, Director of Regional Services, NRPA, the materials requested for official approval of the Association as an affiliate. The certificate of incorporation was the only thing missing. Tom asked for some clarification on several issues; what had transpired in the past five months regarding the Association's affiliation status? What does an organization receive for its paid membership as an affiliate? What is CAPRCBM's relationship to the Pacific Southwest Regional Council?, and, what is the relationship of CAPRCBM to NRPA-CBM?

On September 2, 1977 the summer President's newsletter included the Mid-year meeting arrangements, the NRPA affiliation, NRPA Congress, and the CPRS application for membership.

President Tom Cooper called the Mid-year Board Meeting to order on September 24 at 10:00 a.m. at the San Francisco Airport Hilton. President Cooper informed the Board of his attendance of the CPRS Board Meeting where the membership category for Commissioners was discussed. The CPRS officers were not aware of the confusion caused by that category. Only twenty commissions currently belong to CPRS under

that category. CPRS referred the matter to its By-laws Committee to remove the commission/membership category and place CAPRCBM membership on CPRS brochure. The motion carried. It was also suggested that all members might want to receive all CPRS and CAPRCBM mailings and that this would have to be worked out in the next agreement.

President Cooper announced that CPRS and the Association had firmed up arrangements on a jointly hosted hospitality room at the NRPA Congress in Las Vegas. Over 2000 invitations have been printed for distribution for October 3, 1977 at the Aladdin Hotel between 5:00 and 7:00 p.m.

The Issues and Actions Committee moved that CAPRCBM support the Carter Administration and Congressman John Burton's Bill which proposed the expansion of the Redwood National Park in California's North coast. The vote was unanimously in favor. President Cooper would send a letter to Congressman Burton regarding this matter.

A discussion was held whether the Association should send a nomination to the Awards Committee of CPRS but no action was taken.

President Cooper reported on a letter sent to him regarding nominations for a representative to the NRPA board. The Board decided that since California is represented by Marlin Pound, a nomination is not required this year.

The Board then turned to the discussion of some by-laws revision; the issue of whether to include 14 district representatives. Since there has not been any response from the CPRS districts regarding this type of representation, the Board tabled the matter until the next meeting. The Board did pursue the concept of having North and South Region Representatives. Instead of approaching CPRS district representatives, attempts to find a commissioner to represent the Association in each of these districts, to attend their meetings and to promote open communication between the two organizations would be made. The motion was unanimously passed.

On changing various sections of Article III, it was the consensus of the board not to combine the positions of Secretary and Treasurer. The discussion was not fruitful in that no decision by the Board was reached.

The Hospitality Committee suggested that a raffle be held during the Association's banquet to help defray costs but the board could not reach a decision. The Committee reported on CPRS's decision to reserve space for each group at the Conference for promotional displays. The Board suggested that the Association provide a display showing its purpose, goals, and accomplishments. Information could include

brochures and pamphlets on membership, Guidelines, training, and possibly some pictures.

A motion was made and passed to purchase up to \$50 worth of Association buttons to be passed out at the Conference. This would not only identify commissioners and board members but also serve to promote the Association.

It was reported that the Legislation Committee has not been functioning due to the difficulty of getting people to serve. The Board decided that it might be more feasible to break down the issues and assign them to various committees, one from the north and one from the south. This could easily be accomplished at a workshop.

The Membership Committee reported a discrepancy in the membership figures between CPRS's and CAPRCBM's figures, but both sources confirm that membership has risen slightly. A discussion was held concerning membership kits for the new members. Only a membership card is being sent now, but the Board felt that possibly a welcoming letter from the President be included.

The Training Committee reported on the sad state of affairs in that the training sessions of April 2 (north), June 9 (north), April 9 (south), and June 11 (south), had to be cancelled. Discussion then focused on why the training sessions had failed. Was it due to the fact that they were held on Saturday? The Board decided to try and have one training session in the north and one in the south prior to the conference. The committee would decide at the Quarterly Board Meeting whether to hold a training session at the conference.

The 1978-1979 budget was examined and the possibility of dividing the budget into three main sections; CPRS/CAPRCBM membership, checking account-operating expenses, and saving.

Discussion then centered on the Association's affiliation with NRPA and what it means. The only NRPA request yet to be filled is a copy of the Association's minutes in which the members expressed their desire to become an affiliate. On the Pacific Southwest Regional Council of NRPA there were eight professional and three lay person representatives elected through CPRS. The Board suggested that the Association examine the election procedure of representatives.

The President read the portion of the By-laws of CPRS which covers the subject of CPRS's section status for the Association. To become a section of CPRS, individuals must be members of CPRS first and then request section status. Hence the Association cannot qualify as a section and any further discussion on the matter was dropped.

The CPRS Competition Committee sent a letter to the Association regarding sportsmanship and competitive sports. CPRS requests that the Association approve and sign a position paper which was sent to all departments and Chairs of Commissions and Boards. A motion to this effect passed unanimously.

On November 30, 1977, the Association's President along with three board members met with Charles Reitz, to discuss CAPRCBM's affiliation with NRPA. Mr. Reitz affirmed that the Association has been officially approved as an affiliate of NRPA by the NRPA Trustees and that details for future representation on the NRPA Pacific Southwest Regional Council would be forthcoming.

The Executive Committee met with CPRS representatives to discuss the 1978 CPRS/CAPRCBM agreement and budget. A summary of "cost of direct services" to CAPRCBM was distributed by CPRS. The report showed that, based on 1200 members, the service cost (office overhead, legislative services and other indirect costs) is \$4.63 per member. After further discussion it was moved that the Executive Committee recommend to CPRS and CAPRCBM Boards that the 1978 agreement with CPRS and the Standing Rules of CAPRCBM be revised to allow a commission or board the alternatives of: 1) paying annual dues based on the current assessment of \$50.00 per year for seven or fewer members plus an additional \$35.00 per member over seven or 2) paying an additional \$35.00 basic fee to receive the CPRS Magazine.

The CPRS Board met on December 9 and 10 and revised the membership application omitting commission category. By the time of the conference, this change would be in effect unless 75 CPRS members wrote to protest the action.

The Quarterly Board Meeting of the Association was called to order by President Tom Cooper, on January 14, 1978. After the reports on the various meetings with CPRS and NRPA were given and conference details discussed, the Board turned its attention to the Nomination Committee. It was discerned that there was a need to develop written guidelines for nominations and elections procedures. Extra lines on the ballot for write-ins was suggested. It was also suggested that, in future years, nominees submit a short resume ahead of time to be published in Guidelines before the conference. Each candidate might also be provided the opportunity to give a short speech prior to the election at the Annual Meeting.

The Training Committee submitted its annual report in February, 1978. All workshops planned and scheduled were cancelled due to lack of enrollment and interest. The process for marketing training functions needed to be carefully reviewed and modified to assure effectiveness. Finally most of the efforts of the

Training Committee were of an individual nature rather than that of a committee. The Committee suggested a number of alternatives. CAPRCBM Board Members should be required to participate in at least two of the current workshops. Every board member has an implied training responsibility by virtue of being a board member. There was a need to establish a viable training committee of people dedicated to an educational philosophy in parks and recreation. Current workshop material and manual must be reviewed and revised wherever necessary.

Tom Cooper, in his annual report, reviewed some of the Association's highlights. NRPA has officially approved the Association's affiliate status. The 1978-79 CAPRCBM/CPRS agreement and budget has been approved. The department/commissions category on the CPRS membership application has been deleted, with all commission and board members to be directed through the Association. The voice of the Association has been heard at the California League of Cities through the sponsorship of a session.

OFFICERS AND DIRECTORS

1977-1978

President	Thomas Cooper	Huntington Beach
1st Vice President	David Nigel	San Bruno
2nd Vice President	Francis Boykin	Cypress
Secretary	Joseph Butterworth	Anaheim
Treasurer	Betty Stanovich	Rolling Hills

Directors

to 1980	Lois Carr Marlin Pound Donna Rogers Elsie-Mae Thompson	Tustin Livermore South El Monte L.A. Basin
to 1979	Fred Armenta Dorothy Olson Howard Welinsky Karen Wilson	Gilroy Marin County Culver City Santa Clara County
to 1978	Betty Kennedy William Love Robert Mangus Joseph Zelenka	Huntington Beach San Rafael Santa Barbara County Sunnyvale

AWARD RECIPIENTS

1977-1978

Outstanding Commissioner/ Board Member	Kenneth C. Aitken	Hayward P&R District
Honorary Life Membership	Don Schrader Bob Banes	Stockton Southeast District
Professional Award	Jack Kudron	Anaheim
Organization Award	The Great Camp Committee	La Habra
Special Award	Patricia Delaney	Los Angeles County

CHAPTER TEN

1978-1979

David Nigel, the incoming Association's President intended to provide positive aggressive leadership and to increase services to the membership. David's objectives were aimed at strengthening services to and among commissioners and board members. David planned to strengthen the Issues and Action Committee, to address legislation, local, and state issues, and provide a liaison with the Professional society. He would broaden the base of the Training and Education Committee, as this committee needed to provide services at conferences, regional seminars and workshops as well as provide technical assistance upon request. David would have liked to delegate more responsibility to the Association's Board and Committees, and planned to meet personally with each committee to assure that steps and action are taken to help each committee accomplish its goals.

President Tom Cooper, called the Board of Directors Meeting to order on February 24, 1978 at 7:25 p.m. at the Fresno Hilton. He then introduced Dan Dryer, who gave a talk on target tennis and how the game is played. He presented the Board with packages containing material on target tennis.

Discussion then centered on the Association's representatives to the NRPA Congress. A motion was made to elect only professional representatives. Some of the board questioned the advisability of such a move while others felt it would be more advantageous to include professional people, and have a policy of inclusion rather than exclusion. A motion not to have a professional representative was carried. Another motion was then made to change subsection 2 concerning the election of Regional Council Members to include that a plurality vote is all that would be required to elect representatives thus preventing the extra expense and effort of a "run-off" election. The motion carried.

In line with the President's recommendation, NRPA members on the CAPRCBM Board of Directors will conduct the election from qualified nominees at the Mid-year Board Meeting. The motion was first defeated on a 6 to 6 vote; however, following discussion a vote was called for again with the motion passing on an 8 to 3 vote.

The President commented on legislative matters with a discussion following on Jarvis' scheduled debate with Senator Behr that Sunday. The President reported on "CPRS summary of cost of services to CAPRCBM" and the agreement with CPRS. A motion was made to approve the 1978-79 CAPRCBM/CPRS agreement, cost of services

report and revised standing rules, as outlined in the President's summary of January 14. The motion carried.

President Tom Cooper called the General Membership Meeting to order on February 25, 1978, at 8:27 a.m. at the Fresno Hilton. President Cooper commented on the in-house activities of the Association and on its affiliation with other organizations.

The Training Committee reported that although there was a lot of planning, participation was at a minimum. The Board felt very strongly that this was one of the Association's most important functions and that this problem would have to be examined.

On March 13, 1978, Bob Banes wrote to the NRPA Board regarding CAPRCBM affiliate status. The Pacific Southwest Council officially welcomed the Association as an NRPA affiliate from California. It was agreed that CAPRCBM would serve on the PSW Council as the state CBM representative and that citizens' representatives would serve as the affiliate's nominees.

During its May 13, 1978 meeting, CAPRCBM Board adopted the CPRS Competition Committee's statement on competition, and agreed to work on the following goals and objectives in implementing a model sports program:

GOALS

1. The total staff and commission or board, and particularly those responsible for the youth competitive experience, understand the concepts of participation as it relates to competition as a positive and pleasurable experience for the participant.
2. The total staff and commission board be committed to the importance of youth participation as it relates to competition and the psychological impacts of both on youth.
3. That the artificial restraints from program participation based upon ability, sex or ethnic distinction be established.
4. That sets of responsibilities for implementation of the youth participation concept in recreation programming be established.
5. That a set of objectives with timetables for achieving the increments of this participation concept be established as follows:

OBJECTIVES

1. To assess your current philosophy of competition in youth programming by (date).
2. To assess your current philosophy of youth participation in relationship to competition by (date).
3. To develop and articulate purpose(s) for youth sports programming by (date).
4. To develop statements of goals and objectives which are known and understood by the total staff, commission or board, the community, the citizens and the government leaders by (date).
 - a. Must involve community input from special interest groups, citizens and government leaders.
 - b. Must involve input from staff and commission or board.
 - c. Must obtain approval of staff, commission or board, community, special interest groups, citizens and government leaders.
5. To conduct a substantial research effort designed to investigate the concepts, ideals or philosophies of the community regarding youth participation as it relates to competition by (date).
6. To develop an effective interpretation program capable of articulating to the community, special interest groups, citizen and government leaders your established philosophies, goals and purposes of youth participation as it relates to competition by (date).
7. To take the data, value and concepts thus assembled and promote them as a central theme in a comprehensive in-service training effort for staff, commission or board, and community by (date).

During the same meeting of May 13, 1978, the Board unanimously voted a resolution in opposition of Proposition 13, known as the Jarvis-Gann Initiative. Immediate Past President Tom Cooper presented it as follows:

WHEREAS, The Jarvis-Gann Initiative listed on the June 6 ballot as Proposition 13 would have a drastic effect on the public services provided by park and recreation departments and special districts; and

WHEREAS, these recreational and human services provided for local citizens from property tax dollars will be drastically reduced; and

WHEREAS, these services are essential to the health, welfare and quality of life of all of California's citizens--the elderly, the handicapped, families, the young people; and

WHEREAS, the California Association of Park and Recreation Commissioners and Board Members firmly believe the passage of Proposition 13 is not in the best public interest; and

WHEREAS, Proposition 8 listed on the June 6 ballot provides a tax relief program which includes significant and equitable property tax reductions; and

WHEREAS, Proposition 8 also provides for replacement revenues which will avoid the need to make drastic reductions in recreation and parks services and programs;

NOW THEREFORE, BE IT RESOLVED that the California Association of Park and Recreation Commissioners and Board Members does hereby oppose the Jarvis-Gann Initiative (Proposition 13) and urges all registered voters in California to vote "NO" on this Proposition at the June 6 primary election; and

BE IT FURTHER RESOLVED that the California Association of Park and Recreation Commissioners and Board Members does hereby support Proposition 8 and urges all registered voters in California to vote "YES" on this Proposition at the June 6 primary election; and

BE IT FURTHER RESOLVED that the California Association of Park and Recreation Commissioners and Board Members communicate a copy of this resolution to the California Park and Recreation Society and for general publication.

Tom Cooper moved to adopt, support and publicize the above resolution. The motion was seconded by Lois McGuire and unanimously approved.

Park and Recreation agencies of California were experiencing an aftershock of Proposition 13. Hardest hit in this voter-caused earthquake, were the agencies which relied on property tax dollars for their major source of income. It appeared that many park and recreation agencies, particularly Special Districts, would be forced to operate on one-third to one-half of their original tax-base revenues.

While the situation was still in flux, it was beginning to settle. In capsule form the situation at that time appeared to be:

1. The 1% of market value limitation appears to reduce property tax revenues by 60-62%.
2. The state Legislature had established pro-rata distribution guidelines for the 1% tax rate. The distribution would be based on a three-year average of each agency's tax income experience. The distributed amount

is expected to be about 39-40% of previous tax revenue.

3. Preliminary reports indicated additional funds were allocated from the state surplus to Counties, Cities, and Special Districts on a collective basis, leaving the various levels of government 9.5 - 12.5% short of previous property tax revenues.
4. Special districts are classified as enterprise and non-enterprise agencies. Non-enterprise districts are those which do not establish charges for services as an alternative source of income. Fire, police, pest control, parks and recreation are typical non-enterprise agencies. Water, sanitation, lighting, trash collection agencies are seen as enterprise districts.

The total impact on Recreation and Park services was yet to be seen.

The second Board Meeting took place on October 7, 1978 at Cypress College. The Membership Committee reported that the effect of proposition 13 was yet to be felt on the membership. The By-laws Committee suggested some changes which were published in Guidelines for members vote.

Volume 11, Issue 4 of Guidelines (December 1, 1978) included the proposal for two changes in the Association's By-laws as follows:

1. Article III, Section 8, sentence 3 is amended to read:
"The nominating committee shall obtain the name(s) of one or more member(s) for each office and each vacancy on the Board of Directors who is willing to serve in that capacity."
2. Article III, Section 8, sentences 4 and 5 are deleted and re-written as follows:
"This slate of officers and directors shall be presented to the board and/or membership for election according to the procedures stated in Article III of the CAPRCBM standing rules."

Tom Cooper, Past President and Chairman of the By-laws Committee, presented these changes to the membership for approval at the annual meeting of the Association.

The January 13, 1979 Executive Committee meeting revealed that CAPRCBM membership included the following:

Agencies	180
Individuals	<u>11</u>
	191
Delinquent	<u>28</u>
TOTAL PAID	168

The officers attending the meeting voted to modify CPRS/CAPRCBM agreements as follows:

I. Affiliation Services shall include:

- (a) Home office services which specifically include maintenance of membership lists and distribution of same, by January 31, April 30, July 31 and October 31 to the CAPRCBM President and the CAPRCBM Membership Chairperson. (i.e. lists, roster, dues billing, and collection)

II. Item 3c to include the following:

- (a) Production of the Association's newsletter, Guidelines, to be inserted in Leisure Lines quarterly,
- (b) Budget be revised in one of the following ways:
 - 1. Annual CPRS/CAPRCBM budget reduced by \$1,000 to cover cost of Guidelines production.
 - 2. Membership services be increased from a cost of \$5.00 to \$6.00 per CAPRCBM member.
 - 3. Guidelines budget item be shown in CPRS/CAPRCBM budget annually and transferred during year, as needed.
- (c) CAPRCBM to provide Guidelines content,
- (d) CPRS to provide production, layout, and additional professional material in cooperation with CAPRCBM Guidelines editor.
- (e) Minimum of two (2) pages and maximum of four(4) pages per quarterly issue of Guidelines.

OFFICERS AND DIRECTORS

1978-1979

President	David Nigel	San Bruno
1st Vice President	Francis Boykin	Cypress
2nd Vice President	William Love	San Rafael
Secretary	Yvonne Barrymore	Hayward
Treasurer	Howard Welinsky	Culver City

Directors

to 1981	Patricia Delaney Winston Miller Charles Skoien Anne Woodell	Los Angeles County Carson Mission Oaks P&R District Oakland
to 1980	Lois Carr Marlin Pound Donna Rogers Elsie-Mae Thompson	Tustin Livermore P&R District South El Monte Los Angeles Basin
to 1979	Fred Armenta Dorothy Olson Lois McGuire Karen Wilson	Gilroy Marin County Compton Santa Clara County

AWARD RECIPIENTS

1978-1979

Outstanding Commissioner/Bd. Member	Marilyn O'Keefe	Santa Barbara
Life Membership	Polly Sandkulla	San Mateo
Professional Award	Donald W. MaMurchie	Sacramento
Organization Award	La Habra Cultural Arts Council, Inc.	
Special Awards	Katie Feblowitz	San Bruno
	Larry Naake	CPRS Executive Director

CHAPTER ELEVEN

1979-1980

There were some housekeeping items that Francis Boykin, the incoming CAPRCBM president deemed necessary for the Association to continue to operate in an efficient manner. Boykin stated that one area of emphasis would be training. He planned to form a committee that would be willing to devote the necessary time and energy to revitalize the Association's training program. Another area of emphasis would be the Association's relationship with CPRS. CAPRCBM needed to become more supportive of the State professional organization especially in the area of legislation.

The Board of Directors meeting was called to order by President David Nigel on March 2, 1979, at 7:20 a.m. at the Holiday Inn in San Diego. The CPRS/CAPRCBM agreement was studied and discussed at great length. The President noted how that contract differed from previous ones. Both CPRS and CAPRCBM negotiators suggested that the agreement should be negotiated unofficially in August of each year.

The Membership Committee reported a declining enrollment in the Association's membership. The Chairman also spoke on the accounting problem regarding Honorary Life Membership recipients. During that meeting Francis Boykin solicited from Directors, Officers and Committee Chairpersons all documents, reports, letters, etc., which are important to the Association and pertinent to its history.

President David Nigel called the General Membership Meeting to order at 8:15 a.m. on March 3, 1979 at the Holiday Inn in San Diego. President Nigel commented on what a great year the Association had, particularly when one considers the monumental barriers the Association had to overcome: Proposition 13, the changing of the CPRS office location, the financial instability of agencies and districts, and the decline of financial support for Board Members and Commissioners. President-elect, Francis Boykin, then commented briefly on his goals for the coming year. Immediate Past President, Tom Cooper, complimented the membership on demonstrating continued support and making progress during very tenuous times. Tom gave special recognition to the Association's leaders for their dedication, commitment, and efforts to strengthen and improve the park and recreation field as well as the Association itself.

The By-laws Committee then made a very careful and clear explanation of the recommended changes in the Association's By-laws. In Article III, Section 8, sentence 8, shall contain plurals of the words 'name' and 'member' and shall include the phrase 'or more'. Article III, Section 8, sentences 4 and 5 were to be omitted and replaced with, 'This slate officers and directors shall be presented to the board and/or general membership for election according to the procedures stated in Article III of the CAPRCBM Standing Rules'. Tom Cooper explained that passage of the above amendments would clarify and permit greater flexibility by the Nominating Committee in presenting names for offices.

The new Board of Directors Meeting was called to order at 8:00 a.m. by President Francis Boykin on March 4, 1979 at the Holiday Inn in San Diego. Immediate Past President, David Nigel reported that the lines of communication were tightened and strengthened with CAPRCBM regional affiliates: the Bay Area and Los Angeles Basin Associations. He thanked the Officers and the Board for making this possible.

The Guidelines editors announced that they would set up an envelope procedure. A card will be sent to request from members information and their suggestions and ideas can then be returned in the enclosed envelope.

There was much discussion regarding the suggestions that the Board formulate a special committee to study and consider the training function of the Association. The North and South would need to work closely together to promote and prepare new programs. President Boykin gave the following objectives to assess the needs of the Association regarding training:

1. Purpose of advisory commissions
2. Source of authorization
3. Relationship with appointing authority
4. Relationship with commission members
5. Relationship with recreation and park staff
6. Intra-agency relationship
7. Inter-agency relationship
8. Relationship with government officials
9. Commission relation with public
10. Commission responsibilities
11. The commission meeting

The Training Committee would contact Andy Ruiz, Recreation Instructor at Skyline College, regarding training programs and report at the following meeting.

President Boykin called the Board of Directors Mid-year Meeting to order at 10:05 a.m. on May 19, 1979 at the Mansion Inn in Sacramento. The Finance Committee reported that agency billing for the CPRS Magazine subscriptions which is \$35.00 for 7 members and \$5.00 for additional members is being done, but not promoted. Promotion would be included in the next billing. The CPRS/CAPRCBM agreement has been negotiated and was ready for signing. The Membership Committee announced that Honorary Life Memberships of \$5.00 must be paid to CPRS and that these names were being retained on the mailing list. A suggestion that legislators be invited to the Association's banquet was discussed. Another suggestion to hire professionals rather than use volunteers for the conference workshops was discussed.

The Legislative Committee encouraged commissioners to ask city council and county Board of Supervisors to support June as park and recreation month and May as Senior Citizens month. The Committee also requested that an urgent action assistance memo be included in the minutes and that Assembly and Senate bills be capsulized and made available to membership.

The Northern Representative questioned the function of his position and suggested some form of a liaison between his area and commissions be established to alert commissions to events within a 100 mile radius. The Southern Representative reported on the last South Region Institute and commented on its poor attendance. Perhaps a dinner session would be an excellent new approach, which may attract attendance.

The Central Valley Region wanted to organize an association similar to the ones in the L.A. Basin and the Bay Area. There was no financing available and a loan was requested from CAPRCBM. The board voted to extend a \$100.00 loan for postage, printing, etc. to establish this new affiliate association.

The June President's Bulletin announced the conference headquarters for the 1980 California and Pacific Southwest Recreation and Park Conference. It will be held at the Mansion Inn in Sacramento. The July issue revealed that the first issue of the Guidelines that year was finally due out and that it was going to be an insert in the CPRS Leisure Lines. In the September issue of the President's Bulletin, Boykin reported on the progress made by the Training Committee. It has completed a survey of the CPRS districts to determine the interest in workshops.

The Committee reported that very soon the Association will start holding training workshops again.

The Mid-year Board Meeting was called to order at 10:15 a.m. on October 6, 1979 by President Francis Boykin at Cypress College. The By-laws Committee requested that the by-laws be published in the Guidelines once a year, and suggested that this would be done in the December issue. President Boykin stated that the 1980-81 CPRS/CAPRCBM agreement was approved by mail. Historian Hilmi Ibrahim of Whittier requested that in order to do an adequate job, the following was needed:

1. A list of past award recipients
2. Brochures with a list of officers and board members since founding
3. All Guidelines issues
4. Pictures, agreements and by-laws
5. All previous correspondence and minutes

A motion was made and carried that the Historian be responsible for photographer, publicity, recipient photos and local recognition from CAPRCBM conference and functions.

The Hospitality Chair announced that this year's Conference would commemorate the February 1970 founding of CAPRCBM, the celebration of 10 years in existence. The Issues and Actions Chairman announced that the committee would study the possible effect Proposition 13 had on the park and recreation departments. The Membership Committee reported 12 new agencies and two new individuals have been added.

The NRPA representative announced that June 1 through June 7 is National Parks Week. NRPA was urging commissioners to be active and promote the Bond Act and Park Land and Renewal Resources Act.

Both the Northern and Southern Training Committee representatives expressed concern for the much needed workshops for new commissioners. Consideration should be made to rebuild workshops and CAPRCBM should take the responsibility to provide them.

The Board then addressed whether to have chairpersons as voting members of the Board. There was much discussion on both the pros and cons of such a move.

A motion was moved and carried to appoint a committee to investigate the possibility of chairpersons voting and to report back at the annual meeting. Finally the Board addressed the fact that the Association needed to be marketed. It was suggested that someone take the job of publicity officer to market the Association at the annual conference.

Francis Boykin reported that the NRPA congress representatives have promoted CAPRCBM on many occasions. The Association was referred to in several meetings when he had a chance to speak to groups as to how the Association is organized.

The November issue of the President's Bulletin reported that Senate Bill 4 would be brought to the Senate Floor for a vote in January. He urged that the Association members contact their Senators and ask them to support this bill.

The December issue of the President's Bulletin reported on the CPRS legislation action. A specific contact person in the CPRS office has been designated as a legislative liaison. Boykin urged that commissioners take a lead in adopting a resolution supporting Senate Bill 547.

On December 14 President Boykin wrote to Roger Lancaster of NRPA stating that since CAPRCBM seems to be unique as far as state organizations were concerned. He was not sure who should be contacted to have some questions answered. The areas that needed to be clarified were: discount on NRPA publications, NRPA insurance programs, technical assistance, and regional assistance.

The President's January Bulletin reported that the Executive Committee had authorized a continuation of the Association's membership as an affiliate of NRPA. One area of concern that would be discussed at the conference was an increase of \$100 in dues.

On January 7, 1980 Thad Studstill, Deputy Executive Director of NRPA, wrote to President Boykin regarding his letter to Roger Lancaster. Studstill reported that NRPA Constitution and By-laws suggest that state organizations might share the same goals and objectives as the national organization. Another major fact emanating from NRPA Goals Committee's report was the composition of the regional councils, with each recognized state organization represented on a regional council. As a part of the recommendation for those states to be seated on the regional councils, the Goals Committee recommended, and NRPA Board of Trustees approved, the procedure for the payment of the state affiliate dues as a contingency for affiliation and seating on the regional councils. Thad Studstill enclosed NRPA's

Directory which described individual members or associations' discounts on publications, and the requirements for state affiliates to purchase insurance programs. Studstill also reported that technical and regional assistance were provided on request normally through the state President, a state board member, or the entire board.

OFFICERS AND DIRECTORS

1979-1980

President	Francis Boykin	Cypress
1st Vice President	William Love	San Rafael
2nd Vice President	Donna Rogers	South El Monte
Secretary	Shirley Cross	La Habra
Treasurer	Howard Welinsky	Culver City

Directors

to 1982	Sandra Breedlove George Crosby Betty Kennedy Dorothy Olson	Visalia Fountain Valley Huntington Beach Marin County
to 1981	Patricia Delaney Winston R. Miller Charles Skoien Anne Woodell	Los Angeles County Carson Mission Oaks P&R District Oakland
to 1980	Eugene Anson Lois Carr Ernest MacGuire Elsie-Mae Thompson	Alameda County Tustin Sacramento County Los Angeles Basin

AWARD RECIPIENTS

1979-1980

Outstanding Commissioner/Board Member	Tom Cooper	Huntington Beach
Honorary Life Membership	Albert Lopez	Alhambra
Professional Award	Michael Doerner	San Bruno
Organization Award	City of Rohnert Park	
Special Award	Michell Crawford	Sacramento

CHAPTER TWELVE

1980-1981

The Board of Directors meeting was called to order by President Francis Boykin at 7:30 p.m. on March 7, 1980 at the Mansion Inn in Sacramento. All officers and committee chairmen reported on their progress for the year.

The General Membership Meeting was called to order by President Francis Boykin at 8:10 a.m. on March 8, 1980 in the Mansion Inn in Sacramento. President Boykin presented certificates of appreciation to Bill Love, Donna Rogers, Shirley Cross, Charles Skoiens, Tom Cooper, Betty Kennedy, Dave Nigel and Dorothy Olson in recognition of the valuable and devoted service rendered to the Association and its membership. The conference program was highlighted by the installation of Bill Love as the eleventh President of CAPRCBM that evening at the Annual Banquet.

For the Board of Directors meeting on March 9, 1980, Bill Love passed out to all board members and committee chairpersons a sheet entitled "CAPRCBM Section/Committee: Objectives/Action 1980-1981." The purpose of this sheet was to identify the fact that all have responsibility. The following instructions were given:

1. By the end of April, everyone, including all chairmen and committee members should mail this sheet back to the president with the front completed stating objectives.
2. Have some plan of action to accomplish objectives and some time lines when it will be accomplished and who will do it.
3. Define expected expenses
4. On the reverse side of the sheet, by the end of the year be able to identify objectives that were accomplished and those that were not and also what was expended.

President Love would meet with the Board to work on a format for expenses, vouchers, etc. and his Goals and Objectives will appear in Guidelines. His primary focus would be on:

1. Legislative Programs
2. Training (workshops)
3. Finances

Specific objectives to be forthcoming. Bill Love planned to accomplish this through the development of a Resources Manual similar to the one CPRS uses. He planned to assimilate and put together a document based on information gathered from the objective sheets submitted by committee chairmen and officers. President Love would be sending out sets of mailing labels soon and this would help communications.

President Bill Love called the Board of Directors mid-year meeting to order at 11:30 a.m. on June 7, 1980 at Cypress College. It was decided that the Association Historian will be responsible for photography and all the necessary arrangements, at the Annual Conference Banquet and at other appropriate times and occasions.

Second Vice President Donna Rogers reported on the Training Workshops held in Sacramento. It was extremely successful with over 87 participants. The city of Hayward was so impressed that they were planning a similar workshop for over 100 people. It was suggested that the Association compare its workshops with the the successful ones conducted by the University of California at Berkeley and Irvine.

Several people spoke on the importance of getting commissions and boards more active in CAPRCM. Others indicated administrators, mayors, councils, and other influential persons. This should be accomplished by direct personal contact, telephone calls, and mailings.

The By-laws Committee initiated a good deal of discussion regarding chairpersons, their responsibilities, and their right to vote. The By-laws Committee would work on revisions to be presented at the following meeting. The Finance Committee discussed the possibilities for potential fund raising activities such as; donations, grants, advertising, and funding of special projects. Historian Hilmi Ibrahim, discussed the great importance and value of the Association's History and roots, public relations, and spreading the word of the Association and its work to the public in general.

The Issues and Actions Committee addressed the Board about users fees, contracting, golf course operations, concession booths, etc. and reported that it would be studying these and other topics.

The discussion then concentrated on the times of day for meetings and events at the Conferences, as well as the difficulties of selling awards-banquet tickets. The possible benefits of selling the tickets along with other CPRS tickets was talked about and the pros and cons presented. A suggestion was made that the Association eliminate housekeeping chores from the Annual Board Meetings as they tend to become boring and possibly discourage new and/or inactive members. Time could be better spent on educational session, long range planning, etc. Suggestions were also made to try to hold the General Membership Meeting at the Conference site, instead of the Headquarters hotel.

On June 7, 1980, Bill Love elaborated on his primary goal for 1980-1981; the development of a CAPRCBM training, policy and resource manual. The manual would include: 1) Current by-laws. 2) Objectives and structure of CAPRCBM. 3) Individual position descriptions for each board member and his or her responsibilities. 4) Committee procedures. 5) Specifics for the operation for each committee. 6) Liaison responsibilities. 7) Budget information and policies on expenses. 8) CAPRCBM policies and procedures. 9) CAPRCBM publications and educational services. 10) Association stands on important issues. 11) Rosters, and, 12) other information.

The Mid-year Board Meeting was called to order by President Bill Love on October 4, 1980 at 10:00 a.m. at Yosemite National Park, with a presentation given by Vince Dehow, the Yosemite Valley Campus Director. Bill Love then reported on his numerous meetings with the CPRS Board to discuss the relationship and importance of lay person involvement. The CPRS/CAPRCBM agreement stipulated the following services: two mailings per year, quarterly report of membership, bookkeeping of records, and providing of badges.

The Board then took up the issue of affiliation status with NRPA. After much discussion whether the Association should continue its affiliation status with the \$100 increase, the Board decided to renew the membership starting December 1, 1981 and send an appropriate letter stating the Board's concern about NRPA services. As an NRPA affiliate the Association was entitled to three seats on the Pacific Southwest Regional Council which the Board selects.

The Legislation Committee chairman reported on a Proposition 1 breakfast meeting. President Love then spoke about the importance of the Association's involvement in legislation and reported on the CPRS/NRPA legislative conference and Federal briefing. The Board decided to have the Legislation Committee draft a resolution supporting Proposition 1 to be mailed to members. It was suggested to encourage its advertisement in local papers in coordination with CPRS. The Proposition called for a Parklands Bond Measure. It was supported by the Association.

OFFICERS AND DIRECTORS

1980-1981

President	William Love	San Rafael
1st Vice President	Donna Rogers	South El Monte
2nd Vice President	Rose Mary Forehand	Vacaville
Secretary	Anita Huseth	Westminster
Treasurer	Hilmi Ibrahim	Whittier

Directors

to 1983	Eugene Anson Shirley Cross Ernest McGuire Edward Rodman	Alameda County La Habra Sacramento County Monterey Park
to 1982	Sandra Breedlove George Crosby Betty Kennedy Dorothy Olson	Visalia Fountain Valley Huntington Beach Marin County
to 1981	Patricia Delaney Winston Miller Charles Skoien Anne Woodell	Los Angeles County Carson Mission Oaks P&R Dist. Oakland

AWARD RECIPIENTS

1980-1981

Outstanding Commissioner/Bd. Member	Ted Inouye	Fremont
Honorary Life Membership	Peter Schabarum	Board of Supervisors, Los Angeles County
Professional Award	James Grassi	Town of Moraga
Organization Award	San Francisco Bay Conservation and Development Commission	
Special Award	Jesse Owens(Posthumously)	

CHAPTER THIRTEEN

1981-1982

Donna Rogers, the commissioner from South El Monte was to become CAPRCBM's 12th President. Her installation took place during the 33rd California and Pacific Southwest Recreation and Park Conference in San Diego on March 7, 1981.

On March 6, 1981, the Annual Board of Directors Meeting took place at 8:00 p.m. with Bill Love presiding. Bill reported on the progress of the Association over the past year. One area he felt that he addressed was communication between CAPRCBM and CPRS. He alluded to some under-current problem in the area of finances. A point which took more than a year to solve (see Chapter 14). Bill Love encouraged the revival of the Training Committee. He also managed to hold membership at a constant level. Bill informed the Board that the President's account was transferred from CPRS to CAPRCBM for the first time. The amount allocated to the President remained at \$1,200.

The General Membership Meeting on March 7, 1981 in San Diego was called to order by President Bill Love at 8:50 a.m. The meeting was very short since the only business was the election of officers.

President Donna Rogers published her first Newsletter in April, 1981 with a promise of one such Newsletter a month. She reminded the Board of her goal; "Let us communicate and work together."

The Guidelines (Volume XIV No. 2, August 1981) carried an article by President Donna Rogers in which she reported that the Board of Directors voted to support the following issues:

1. Permenant funding for the Robert Z'berg fund. Monies from the Tidelands Oil Revenue could provide the fund.
2. A resolution supporting the Santa Monica Mountain National Recreation Area asking legislation to honor the Congressional Commitment to proceed with the planned purchasing of Parklands.

In the absence of President Rogers, the Quarterly Board Meeting, on January 30, 1982, in Oakland was called to order by 1st Vice President Rose Mary Forehand.

She reported on the meeting held in Sacramento to discuss the new contract with CPRS. It was decided that future agreements between the two organizations would be signed at the conferences. Billing for the Association dues were still split because there was not cost saving in billing once per year and cities may become confused by the pro-rated dues. As to the budget, CPRS officials reported that CAPRCBM President keeps close track of the various accounts held at CPRS. CPRS Executive Director requested that CAPRCBM president must give names of the new officers immediately after the conference to CPRS to expedite and facilitate communication. An instruction sheet would go out with the application for CAPRCBM membership in the future which was designed by the Membership chairman. This sheet should include information about updating memberships.

Rose Mary then solicited ideas for the conference flyer and banquet program. Discussion followed to shorten the length of the awards segment during the banquet. Conference schedules represented some conflicts in overlapping with a recommendation to try to avoid overlapping.

The By-laws Committee reported that the Standing Rules had been changed to reflect the vote on the dues increase. The Membership Committee then discussed the dues increase and its effect on membership. The various ways to inform the membership was also discussed with the general consensus that a personal approach would be better than a letter. The Training Committee reported that a workshop was held and that 48 people attended.

During the 35th Annual California and Pacific Southwest Recreation and Park Conference, the CAPRCBM Board met twice as usual. The first meeting was held on March 5, 1982 in Sacramento and Donna Rogers presided. The By-laws Committee announced that it would like the Board's approval for a by-law change to be ratified the following day by the membership. The proposed change would allow CAPRCBM's First Vice President to be nominated for the Presidency even if his or her term as a commissioner or board member expired and he or she was not re-appointed or re-elected. The Board approved and the change was presented to the Membership on March 7th's meeting.

During the General Membership Meeting, other than the aforementioned by-law change, another by-law change granting Past Presidents Life Membership was suggested. It failed to pass due to the wording that the suggested change would give all Life Members voting privileges which was not the intention. The wording was changed to indicate that "All Past Presidents would be granted Life Membership with dues waived and each Past President Life Member shall have one (1) vote." The motion passed.

OFFICERS AND DIRECTORS

1981-1982

President	Donna Rogers	South El Monte
1st Vice President	Rose Mary Forehand	Vacaville
2nd Vice President	Hilmi Ibrahim	Whittier
Secretary	Frances Krommenhock	Milpitas
Treasurer	Anne Woodell	Oakland

Directors

to 1984	Shirley Anderson James Hays Charles Skoien Millie Mascot	Redondo Beach Compton Mission Oaks P&R Dist. Santa Clara
to 1983	Eugene Anson Patricia Delaney Ernest McGuire Winston Miller	Alameda County Los Angeles Sacramento County Carson
to 1982	Sandra Breedlove George Crosby Betty Kennedy Dorothy Olson	Visalia Fountain Valley Huntington Beach Marin County

AWARD RECIPIENTS

1981-82

Outstanding Commissioner/ Board Member	Dorothy Anderson	Hawthorne
Outstanding Professional	Emil Seiford	Stockton
Outstanding Organization	Oak View Recreation Commission	Ventura
Special Award	Lois Carr Winston Miller Charles Lee Siler Donna Rogers	Tustin Carson Compton So. El Monte
Honorary Life Membership	Lois Carr	Tustin

CHAPTER FOURTEEN

1982-1983

Rose Mary Forehand of Vacaville became the Association's thirteenth President on March 6, 1982 during the Thirty Fourth California and Pacific South-west Recreation and Park Conference in the Holiday Inn, Sacramento, California. The Commissioners and Board Members Banquet that evening commemorated their 12th year to hold such a banquet. The Banquet began with a welcome and introductions by outgoing President Donna Rogers followed by awards.

On March 5, 1982, the CAPRCBM Board of Directors meeting took place with Donna Rogers presiding. Two by-laws changes were suggested and discussion by the Board in preparation for a vote by the membership on the following day. These two changes were published in the last few issues of Guidelines. The first change would make the First Vice President eligible to be elected President even if he/she is not re-appointed as a commissioner or elected as board member at his local area. The second change would grant Life Membership to Past Presidents with dues waived. Life Membership would entitle him or her to all of the privileges of the Association and should have one (1) vote. These two changes were approved by the General Membership the following day. A resolution in favor of the Federal Land and Water Conservation Fund Appropriation was approved.

The Board meeting on March 7, 1982 was called to order by Rose Mary Forehand at 9:28 a.m. The Treasurer reported that the Association had \$1,763.61 in checking and \$1,388.94 in savings to a total of \$3,152.55. The auditor reported that the Association's books were in order. Some members of the Board felt that the Association should actively pursue fund raising. A Ways and Means Committee was formed for this purpose. The idea to set up a booth at the conference was also discussed and it was decided that the Hospitality Committee should take this responsibility.

To collect the needed documents for an adequate recording of the history of the Association, the Historian asked for a \$200.00 allocation to be used for traveling to Sacramento to look into CPRS files. A vote with two no's and two abstentions granted him his request. The Grass Roots Resolution was also approved.

On May 15, 1982 nine board members attended the Board Meeting in Oakland. It was moved by Past President Donna Rogers that the Association support the NRPR/

President Council on Physical Fitness Coalition as follows:

WHEREAS, the National Recreation and Park Association Board of Trustees has strongly endorsed the formation of a coalition between the National Recreation and Park Association and the President's Council on Physical Fitness and Sports, whose purpose is to advocate the importance of fitness to the people of all ages through local park and recreation agencies; and

WHEREAS, recreation professionals across the country are beginning to emphasize the importance of regular exercise and nutrition to the quality of life of the citizens of our communities; and

WHEREAS, the membership of the California Association of Park and Recreation Commissioners and Board Members has the responsibility for the advisement or administration of a vast network of local park and recreation agencies that have the potential to reach a large majority of the citizens of our communities and control the major facilities and services which could be employed for this purpose.

NOW THEREFORE, BE IT RESOLVED, that the California Association of Parks and Recreation Commissioners and Board Members encourages the organizations within their jurisdiction to fully utilize the park and recreation personnel and facilities to carry out an effective physical fitness program and give leadership throughout the State in making physical fitness of our citizens a high priority for the park and recreation profession.

Discussion of "affiliate" status of L.A. Basin and Bay Area Council ensued and will be looked into by a committee. It could be highly beneficial to all concerned. Relations with CPRS have been upgraded. Dues increases, magazine fees, etc. are all being worked on for the new budget.

Another Mid-year meeting took place in Los Angeles on October 16, 1982. A discussion on the relationship between the Association and both CPRS and NRPA dominated the meeting. CPRS president-elect Lee Silverman reviewed recent CPRS-CAPRCBM relations and alluded to the contract. Bob Banes, Past President of CAPRCBM reviewed the relationship with NRPA.

A proposal for a statewide training workshop, conducted by an outside group, was discussed in detail. The consensus was to try to revive the Association's training efforts with the possibility of having the North and South representatives taking over the responsibility for their regions.

The end of the year reports included a membership report as follows:

180	Agencies =	1,095	individuals
10	Expired Agencies =	60	individuals
2	Individual Membership		
3	Senior Membership (non-voting)		
1	Associate Membership (non-voting)		

1,101 Total Individuals on Roster

Membership Categories as follows:

- 1) AGENCY: Open to all park, recreation and related agencies at all levels. Extends automatic membership to each person up to seven serving on boards or commissions, with all privileges and rights to one vote each.....\$75
Additional members over seven.....\$10/each
- 2) INDIVIDUAL: Open to all persons who serve on boards or commissions of any agency not subscribing to a membership, with privilege and right to vote.....\$15/each
- 3) SENIOR: Open to all former Board Commission members at all levels (non-voting/cannot hold office).....\$10
- 4) ASSOCIATE: Open to spouses of members and other persons interested in the fields of park, recreation and conservation (non-voting)\$10
- 5) INDIVIDUAL: Subscription to CPRS Magazine (must be active member of CAPRCBM).....\$10

Rose Mary Forehand then reported on the Financial Status, dues and relationship with CPRS. She stated that the dues of the Association have never been significantly raised and with cost of services constantly rising, and inflation it was obvious that for the past several years CAPRCBM had not brought in enough money, through dues, to totally pay for the services it contracted for with CPRS. The services called for included:

Billing, collection of membership dues (renewal statement, renewal receipt, new member receipt, delinquent statement).

Issuance of membership cards with maintenance of up-to-date membership list, both of individuals and agencies.

Current mailing list-individual and agency.

Dues receipts cover these accounts:	(83-84) budget)
President's Expenses	1,200
Officer's Expenses	500
Conference Funds	1,000
Administrative **	5,307
LEISURELINES (12)w(4) GUIDELINES	4,018
	<hr/>
	12,225

** Included postage covering Association mailings for dues and correspondence, envelopes and stationery for CAPRCBM, membership cards, roster printouts, monthly statements to the President and Treasurer of CAPRCBM and editorial services for GUIDELINES. Also included are miscellaneous other expenses incurred by CPRS on behalf of CAPRCBM.

With dues for a Commission/Board being \$75 for 1983 and the total agency membership being 163, anticipated revenues would be \$12,225, barely covering expenses. Dues of \$100 for 1984-85 would put CAPRCBM into a much better position if it retains memberships. This dues increase was approved.

The Board discussed incorporation, without which it had no liability insurance. It was not considered a non-profit organization and it cannot bond its financial officers. Incorporation was not feasible at this time.

The President was given the responsibility with a committee of 3 to work out a balanced budget with CPRS for 1982-83.

The March 4, 1983 Board Meeting was held in Anaheim. President Rose Mary Forehand presented the second published Annual Report, 1982-83 for CAPRCBM. It contained a compilation of the Association's work over the previous year, including all resolutions and Committee Reports. It was printed compliments of the city of Vacaville.

The budget with CPRS was approved. The Board began tentative inquiries into hiring a paid administrative assistant for the Association. Four Past Presidents of CAPRCBM each supported this position.

The 1983 General Membership Meeting was held on March 5, 1983 at Anaheim, California. President Forehand presented the printed Annual Report to the membership. Four new members of the Board of Directors were elected: David Nigel, Ernie Rodriguez, Pat Crask and Betty Wallace.

Gene Saalwaechter, Economics Research Associates, gave a presentation on "Park Lands as a Revenue Service."

OFFICERS AND DIRECTORS

1982-1983

President	Rose Mary Forehand	Vacaville
1st Vice President	Hilmi Ibrahim	Whittier
2nd Vice President	Charles Skoien	Mission Oaks P&R Dist.
Secretary	Frances Krommenhock	Milpitas
Treasurer	Anne Woodell	Oakland

Directors

to 1985	Gloria Heer Carol Howard Betty Kennedy Dorothy Olson	Los Angeles Hayward Huntington Beach San Rafael
to 1984	Shirley Anderson Rosemarie Harris James Hays Millie Mascot	Redondo Beach Oxnard Compton Santa Clara
to 1983	Eugene Anson Patricia Delaney Winston Miller David Nigel	Hayward Los Angeles Carson San Bruno

AWARD RECIPIENTS

1982-1983

Outstanding Commissioner/Bd. Member	Geno Gasponi	San Bernardino County
Professional Award	Syd Kronenthal	Culver City
Organization Award	Petaluma Recreation, Music & Park Commission	
Special Award	Leon and Eileen Hopkins	Redondo Beach